Airport Modernization Program

Aspen/Pitkin County Airport

June 11, 2026

ASPEN/PITKIN COUNTY AIRPORT

JACOBSEN | DANIELS
PLANNING | IMPLEMENTATION | OPERATIONS

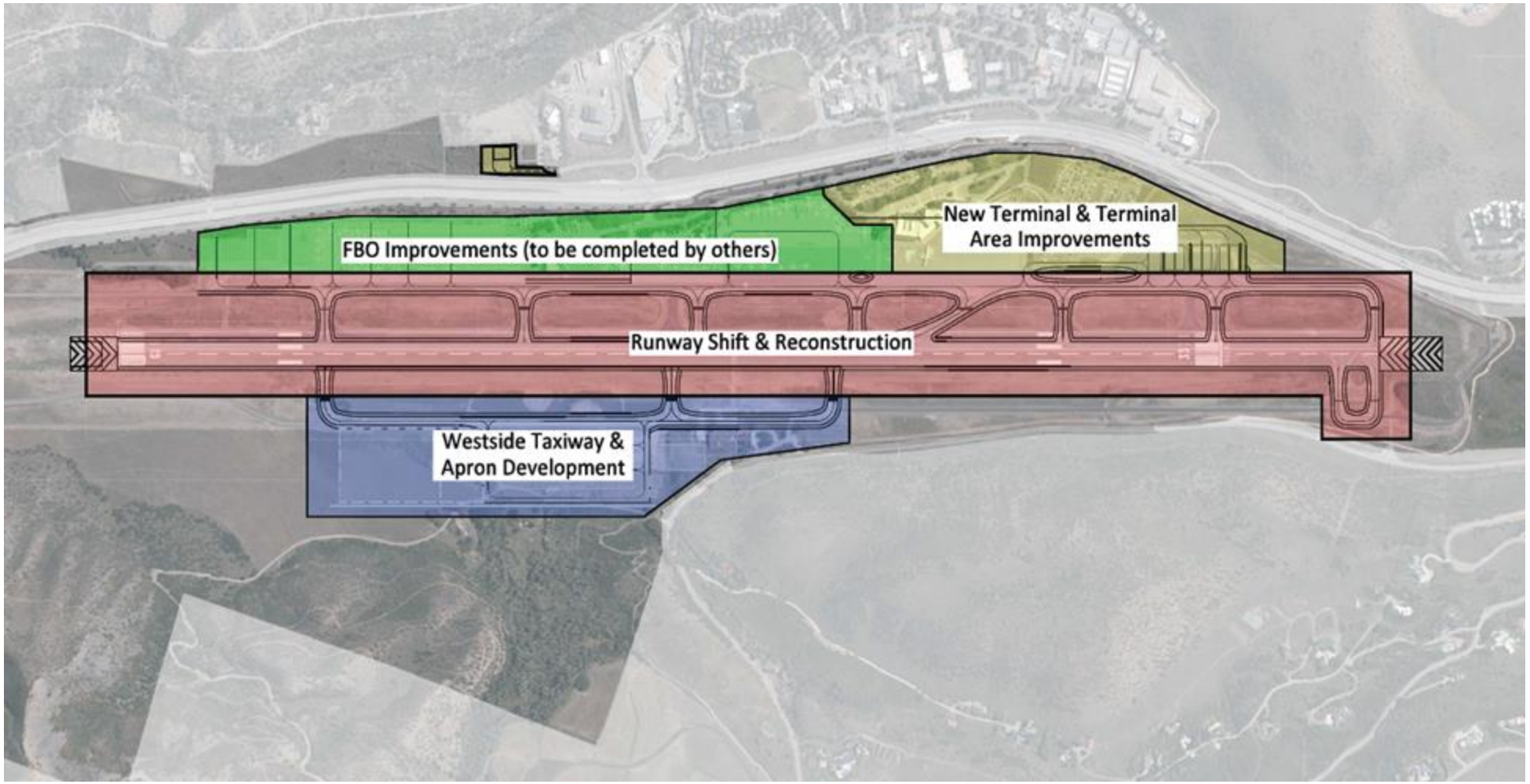
Introductions

Diane Jackson, C.M.
Airport Director
Aspen/Pitkin County Airport (ASE)

Joe Christie
Executive Program Manager
Jacobsen Daniels

Casey Adamson
Runway/Airfield Design Manager
Kimley-Horn Associates

ASE Airport Modernization Program



Program Timeline

Airport Planning (Common Ground Recommendations, ALP, etc.)	☑
Airport Layout Plan (ALP) Update	☑
Environmental Approval	☑
Ballot Issue for Airport Bonds Without Imposing any New Tax	☑
Project Funding (FAA Grants, Bonds, PFC's, Airport Funds)	☑
Design Phase (Terminal and Runway)	☑
Airport Construction Closure (One Construction Season)	**April 2027 - Nov 2027**
New Terminal Completion (Deconstruction of Existing Terminal)	**2029**
Construction/Commissioning/Operations	**2026 - 2030**

ASE Modernization: Unprecedented Public Process

ASE VISION PROCESS

Five Airport Advisory Groups with 120+ Community Volunteers

Over 141+ Hours of Public Meetings over 15 months

- 9 JOINT all airport advisory groups
- 63 working group meetings (including breakout sessions)
  - 18 Vision Committee |12 Technical Working Group | 11 Airport Experience Working Group | 10 Focus Group
- 1 Airport Symposium: The Future of Aviation in a Carbon Constrained World with 16 Subject Matter Experts brought in
- 50+ Airport Tours

Followed by the BOCC creating the **AAB in 2021 |** Seven Members (2 Alternates, 3 Ex-Officios/Municipal representatives) - Meeting once a month

Followed by establishing the **ASE Modernization Task Forces in 2025**: to oversee the implementation of the Aspen/Pitkin County Airport ASE Vision Common Ground Recommendations (CGRs) and encourage community participation. The Terminal Design and Multi-Modal Connectivity Task Forces composed of 22 members who were selected and appointed from a list of 87 candidates. They have met five times through April 2026.

To date (April 2026) there have been four community open houses with over 400 people in attendance. And there have be three community surveys with over 600 total responses.

Common Ground Recommendations: Goals

#1 - Maximize the Safety of Our Airport

#2 - Maximize the Sustainability of Our New Airport

#3 - Seamless Ground Connectivity

#4 - Improve Airline Service Reliability

#5 - Non-airline Reserved Parking (ramp space)

#6 - FBO Reflects Community Values

#7 - Build New Terminal

#8 - Enhance the Traveler and Staff Experience

#9 - Open air Jetways

#10 - Provide and Design for 6 to 8 Gates with Comfortable Waiting Spaces

#11 - Flexible gates

#12 - Replace the current ADGIII Airport Layout Plan (ALP) with an improved ADGIII ALP that accommodates aircraft that meet community goals

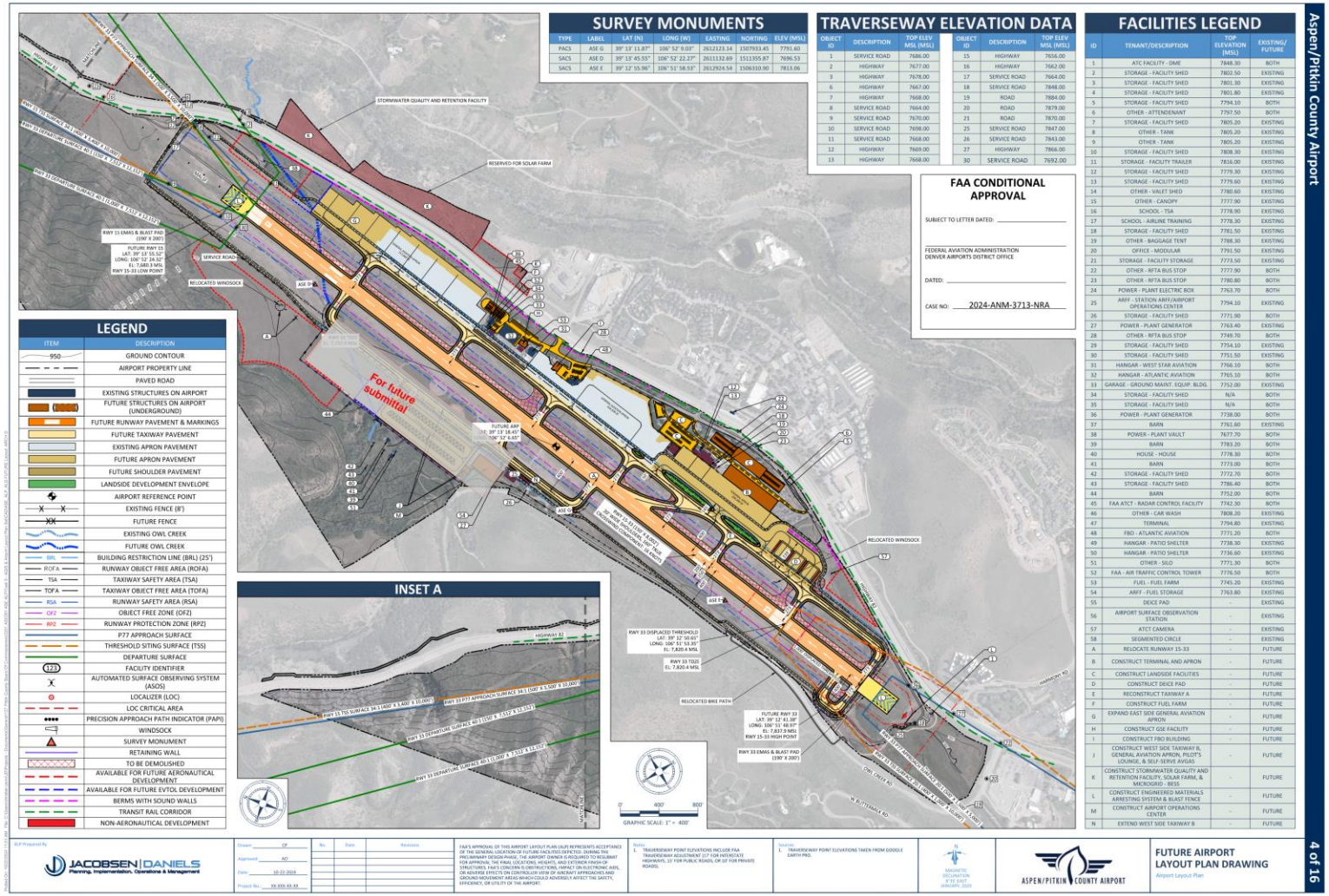
13 - ~~Leave the runway where it is.~~ Shift the runway 80’ to the West

#14 - Construction Phasing

#15 - Common Ground Recommendation Airport Map

ASE ALP + Environmental Process

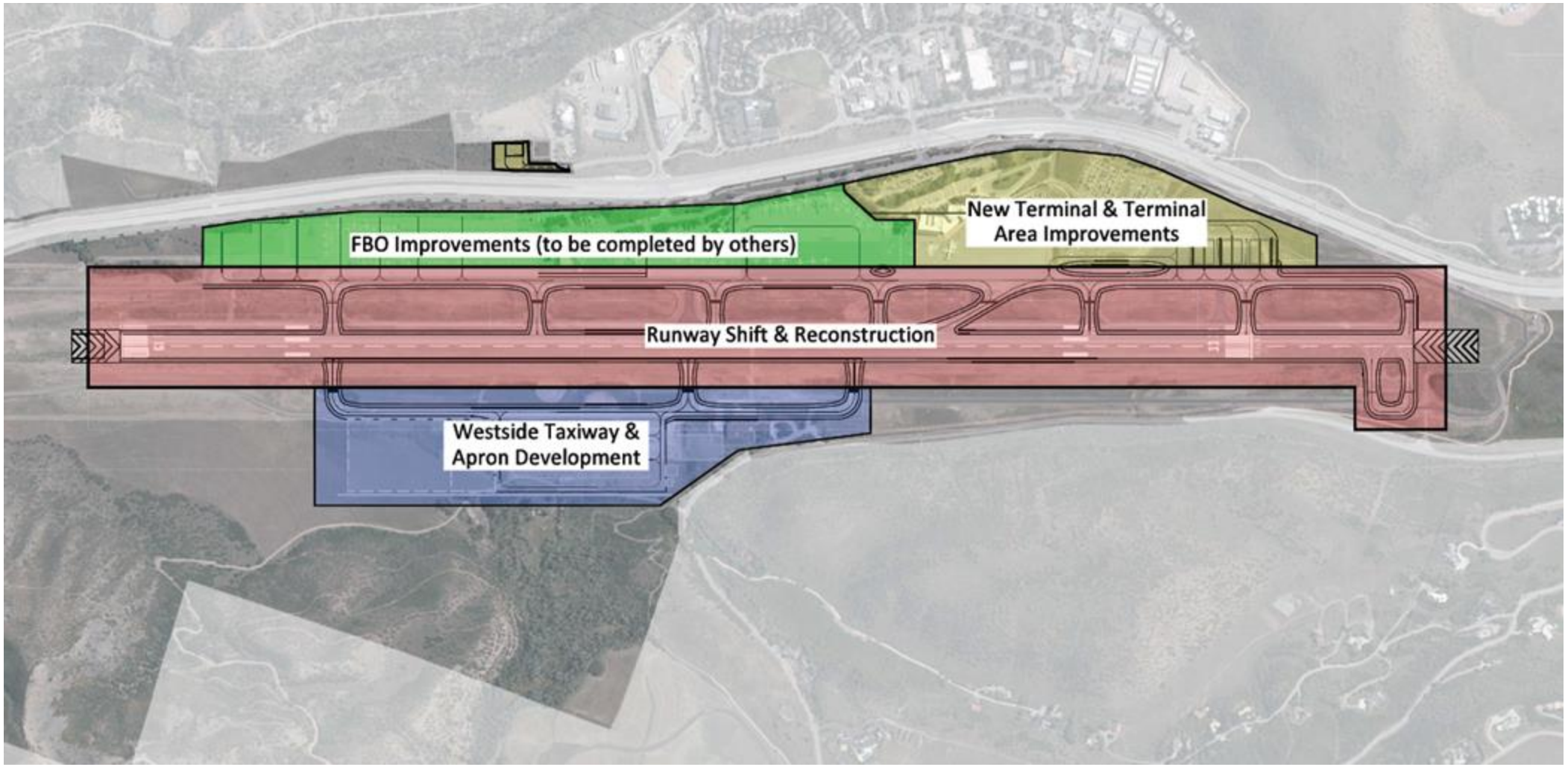
- 2022 – ALP Update Starts
- 2024 – Revised Forecast Approved
- 2024 – Updated ALP Approved
- 2025 – Environmental Clearence (Written Reevaluation)
  - Runway Design Commenced
  - Terminal Design Commenced
- 2026 – Cat-Ex Approved



ASE Airfield Pavement Maintenance Program

- **2021** (057/066) FAA: $**1,669,472**, CDOT/Local: $**37,349** , Non-AIP Eligible: $**406,720**
  - Localized repairs on Runway 15-33, Taxiway A, Deicing Pad, and Taxiway Connectors A1-A9, B8, B9, and B.
- **2022** (063) FAA: $**4,194,623**, CDOT/Local: $**466,069**, Non-AIP Eligible: $**549,517**
  - Asphalt patch paving - Runway 15-33 keel section, and Connector Taxiways
- **2023** (065) FAA: $**4,807,324**, CDOT/Local: $**539,200**, Non-AIP Eligible: $**23,397**
  - Asphalt patch paving - Portions of Taxiway A and the Deicing Apron, Non-Destructive Testing of Runway 15-33
- **2024** (067) FAA: $**3,469,301**, CDOT/Local: $**446,796**, Non-AIP Eligible: $**1,078,768**
  - Asphalt patch paving - Runway 15-33 keel section, Taxiway A and B8 Localized
- **2025** (Locally Funded Only) $**4,639,646**
  - Runway 15-33 keel section, Taxiway A1 - partial pavement rehabilitation, Commercial Apron – pavement improvements and pavement maintenance, Deicing Apron - trench drain repair
- **2026** (Locally Funded Only) $**4,156,609**
  - Asphalt patch paving – Runway 15-33 Displaced Threshold keel section , Deicing Apron - Trench Drain Repairs

Program Components



Program Components

Runway / Airfield

- Designer – Kimley Horn
  - 80 Foot Shift Of Runway 15/33
  - Enabling Projects
  - Vehicle Service Road
  - Airfield Electrical Equipment
  - Deice Pad*
  - Taxiway A Rehabilitation*
  - Commercial Apron/Taxilane*

    * *Not In Cmar At This Time*

Terminal / Landside

- Designers – ZGF/CCA
  - ~95,000 Sf TERMINAL
  - Commercial Apron
  - Parking (Structure / Surface)
  - Rental Car Operations
  - Ground Transportation Center
  - Road Network
  - Intersection With Sh82

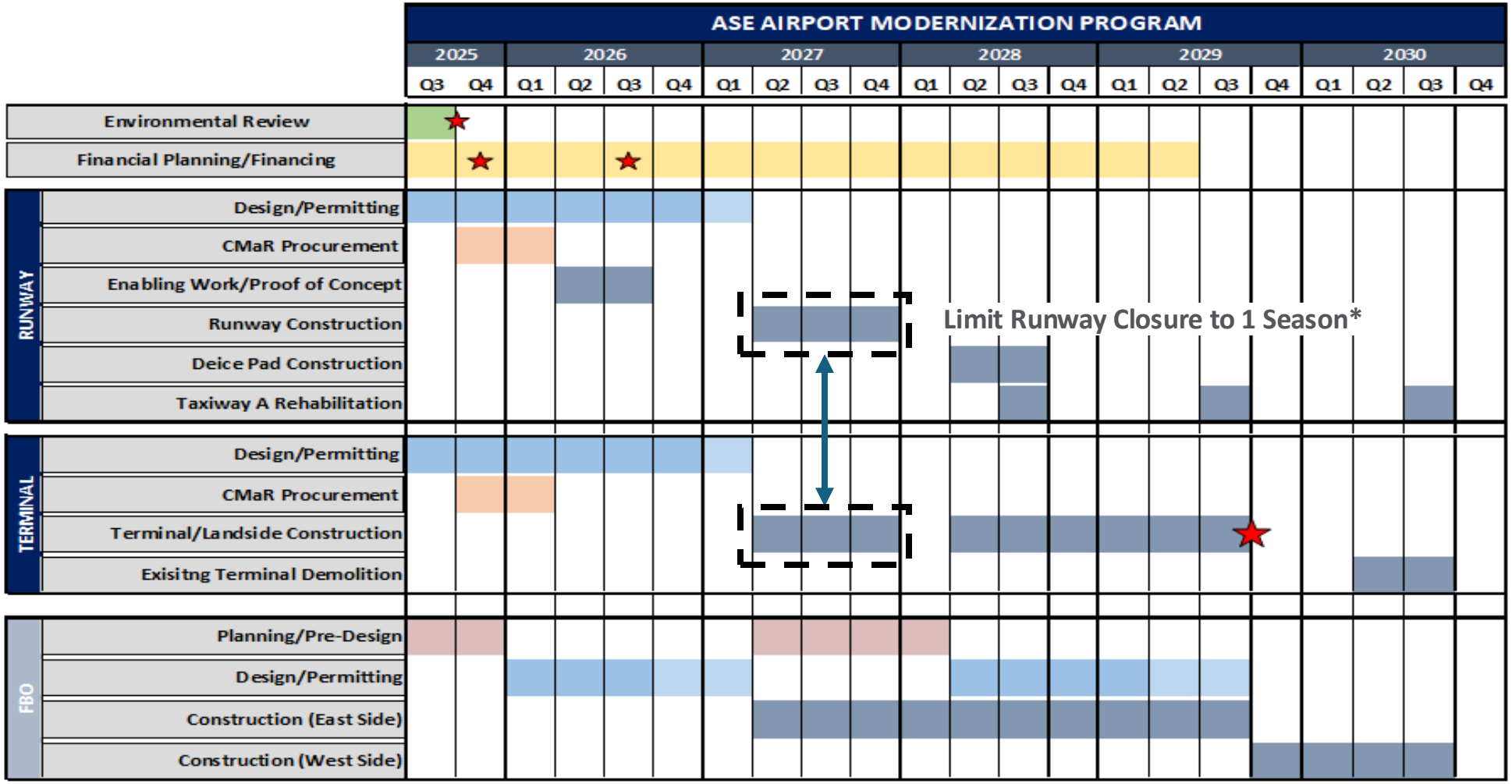
Fixed Based Operator

- Designers – Tectonic/CCY
  - Terminal
  - Hangar
  - GSE/Charter Building
  - Fuel Farm
  - Renovated Maintenance Hangar
  - Sound Wall
  - Apron expansion
  - Landside Parking

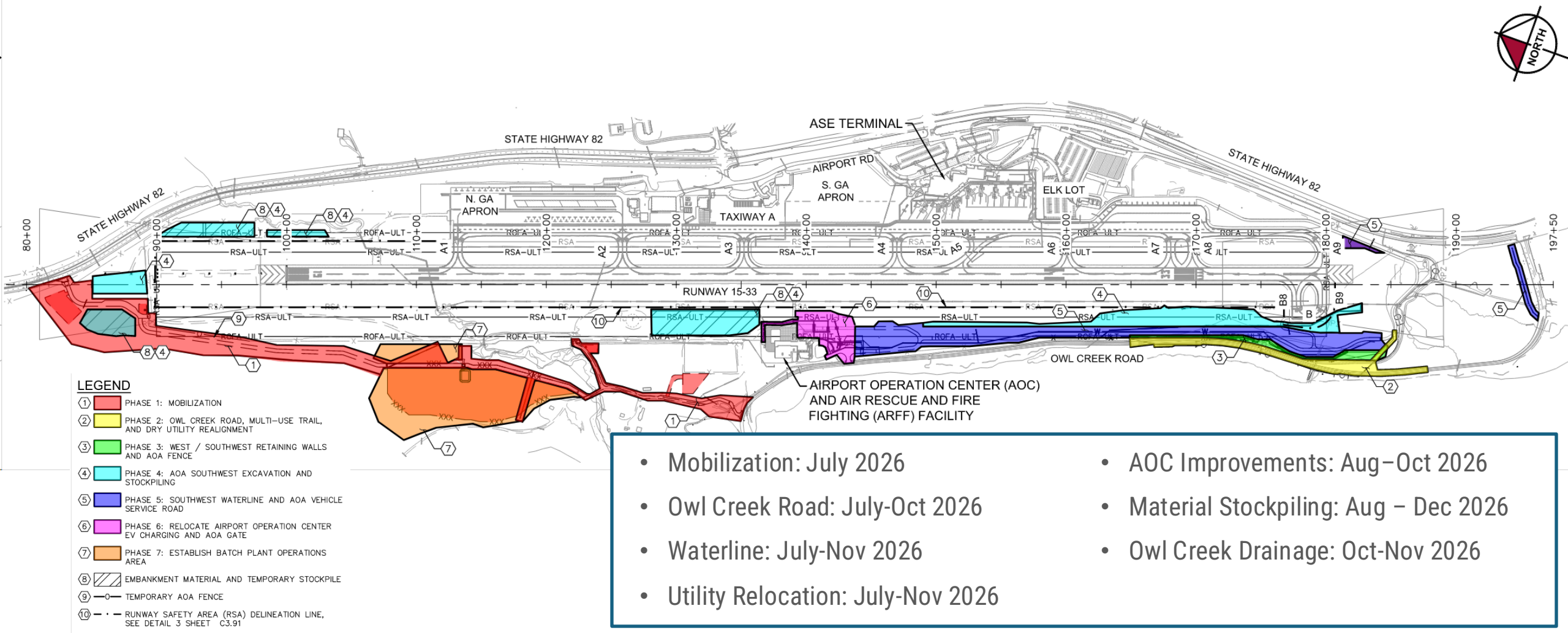
Program Timeline

**Limiting the runway closure to one season may require two shifts of work.*

**Allows initial terminal construction to align with runway closure (simplifies terminal phasing and reduces construction schedule)*

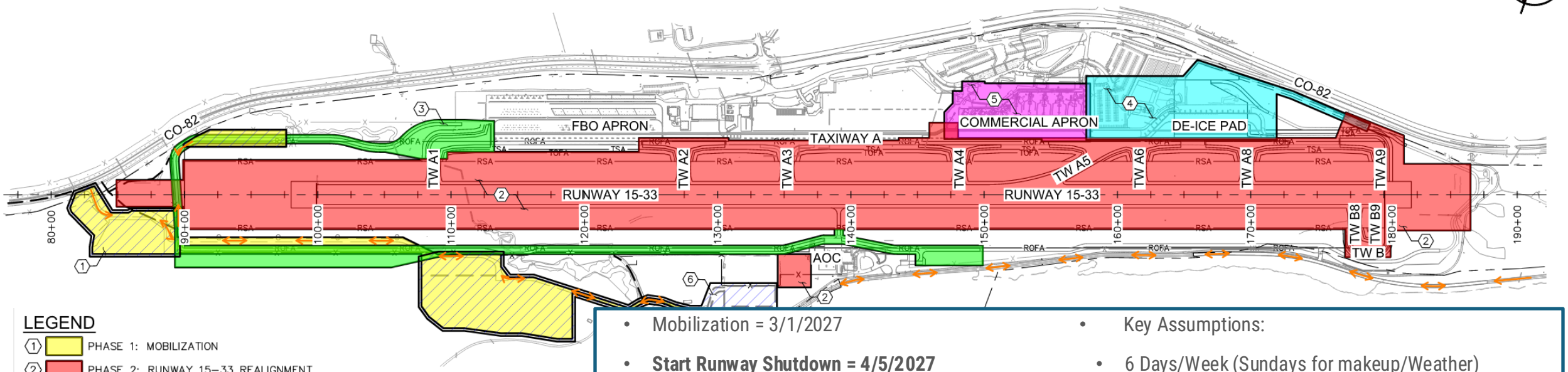


2026 Construction Schedule – Enabling Projects



- Mobilization: July 2026
- Owl Creek Road: July-Oct 2026
- Waterline: July-Nov 2026
- Utility Relocation: July-Nov 2026
- AOC Improvements: Aug–Oct 2026
- Material Stockpiling: Aug – Dec 2026
- Owl Creek Drainage: Oct-Nov 2026

2027 Construction Schedule – Airport Closed



LEGEND

1. PHASE 1: MOBILIZATION
2. PHASE 2: RUNWAY 15–33 REALIGNMENT
3. PHASE 3: TAXIWAY A1, VEHICLE SERVICE ROAD, AND AOA FENCE
4. PHASE 4: DE–ICE PAD, COMMERCIAL APRON, AND TAXILANE
5. PHASE 5: COMMERCIAL APRON AND TAXILANE
6. PHASE 6: SITE RESTORATION AND CLEAN UP
7. EXISTING HAUL ROUTE

- Mobilization = 3/1/2027
- **Start Runway Shutdown = 4/5/2027**
  - Earthwork Complete = June 2027
  - HMA Complete = Sept 2027
  - Airfield Electric Complete = Sept 2027
- FAA Flight & Commissioning = Oct 2027
- **Runway Open & Operational = 11/19/2027**

- Key Assumptions:
  - 6 Days/Week (Sundays for makeup/Weather)
  - Night Work Needed
- Operational Safeguards
  - Ability for 2 paving crews
  - Additional Nationwide Resources

Primary Issues/Risks

Availability of Labor

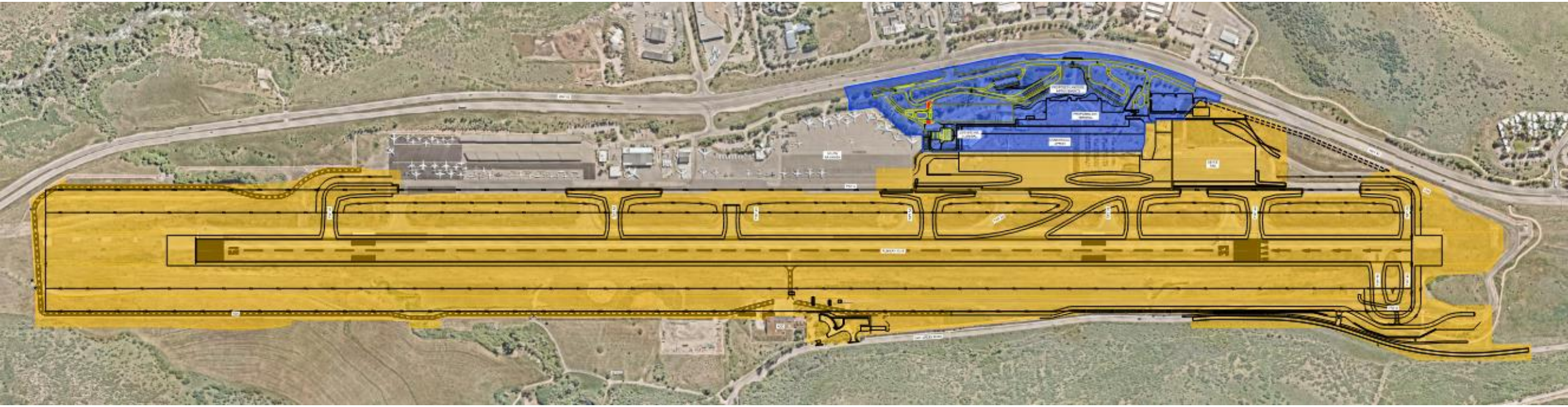
Construction Materials

Construction Timeline (Airport Closure)

Worker Housing

Production Rates/Volume

ASE Program

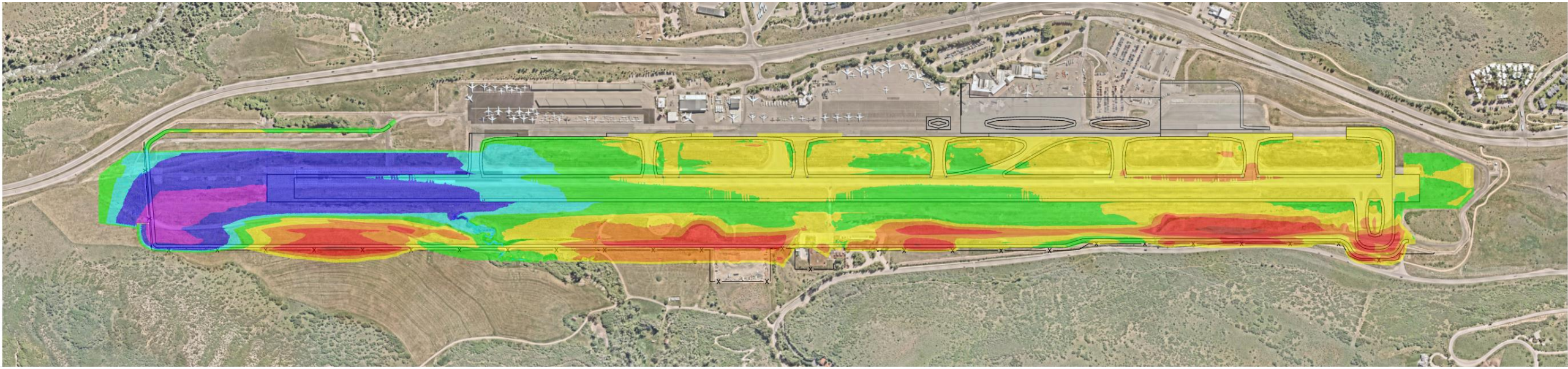


Aerial Image Courtesy of Nearmap

Anticipated Scope Delineation

- Runway/Airfield Scope
- Terminal/Landside Scope

Earthwork Depths - Conceptual



New Commercial Passenger Terminal: Opening Day

Adaptable, Flexible, Future Proof

- Ability to serve aircraft of the future.
  - *Updated Airport Layout Plan (ALP) that accommodates modern, cleaner, quieter aircraft (e.g., A220-100)*
- Ability to adapt to future uses. Preserve space for future uses.
  - *Ability to expand if needed in the future*
  - *Flexible gates with hybrid combination of jet bridges and no jet bridge access*

Community Character – Reflect local culture and values

- Reasonable growth. Modest expansion
  - *New terminal less than twice as large as today (existing: 66k sqft / phase one: 94k sqft)*
- "Just Big Enough" "Right-Sized"
  - *Designed for 6 to 8 Gates with comfortable waiting spaces*

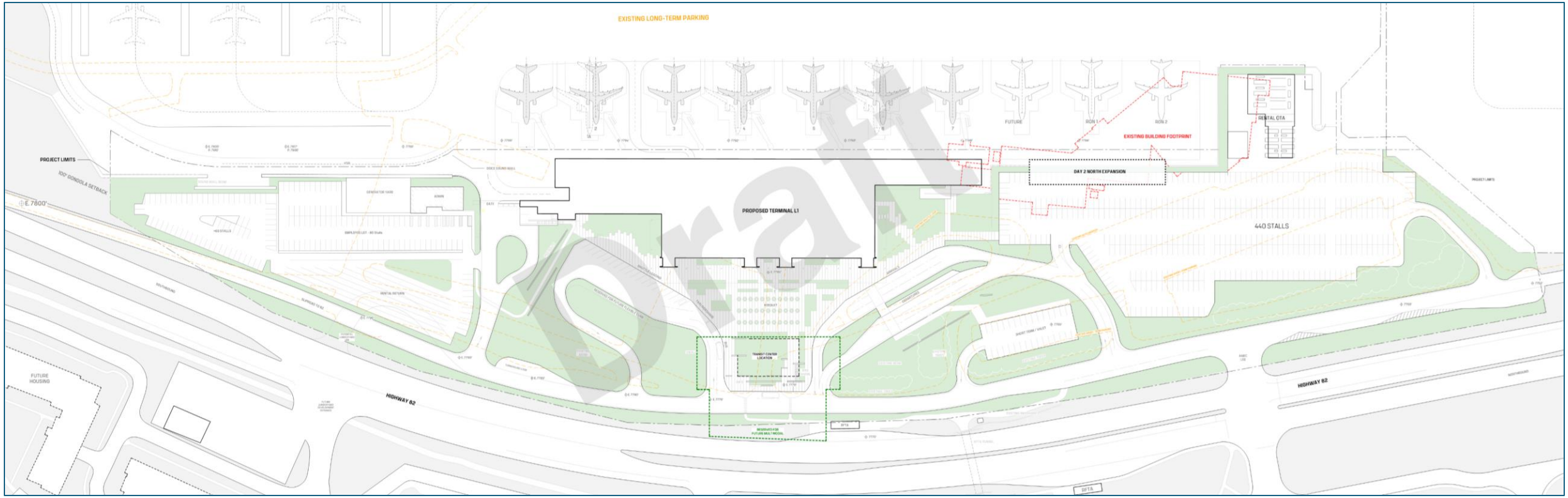
Efficiency – an airport that works well

- Well planned. Better functionality than today. Reliable gateway for visitors.
  - *Commercial passenger spaces (e.g., waiting areas) are about twice as large as today*
  - *Design of new terminal improves traveler and staff experience and provides sufficient surge capacity for irregular operations*

Convenient & Easy Ground Transportation

- Mitigate noise and emissions
  - *Ground Transportation Center (GTC) is central focal point of new terminal design*
  - *GTC provides space and amenities to increase transit ridership*
- Multi-modal transit options
  - *Space reserved for future mass transit options that are not currently defined*
- Seamless connectivity to transit
  - *Ability to accommodate current and new bus/transit services*

ASE Terminal Elements



- 7 Gate Terminal w/ 3 Flex Gates
- 2 RON + 1 Future AC Position
- New Commercial Apron
- Surface Parking
- Shuttles / GTC Plaza
- New Roadways
- Stacked Pax Curbs
- Regional Bus Connection
- Administration Building
- New Rental Car Operations
- Geothermal Systems
- MicroGrid / PV Systems
- EV – Parking & eGSE
- Timber Elements
- Native Landscaping
- Expansion Ready

PROJECT CONTEXT: VISION AND VALUES

ASE VISION AND VALUES: A ROADMAP TO SUCCESS

Safety in the Air and on the Ground

Adaptable, Flexible, Future-Proof

Environmental Responsibility

Community – Reflect Local Culture & Values

Economic Vitality

Warm and Welcoming

Design Excellence

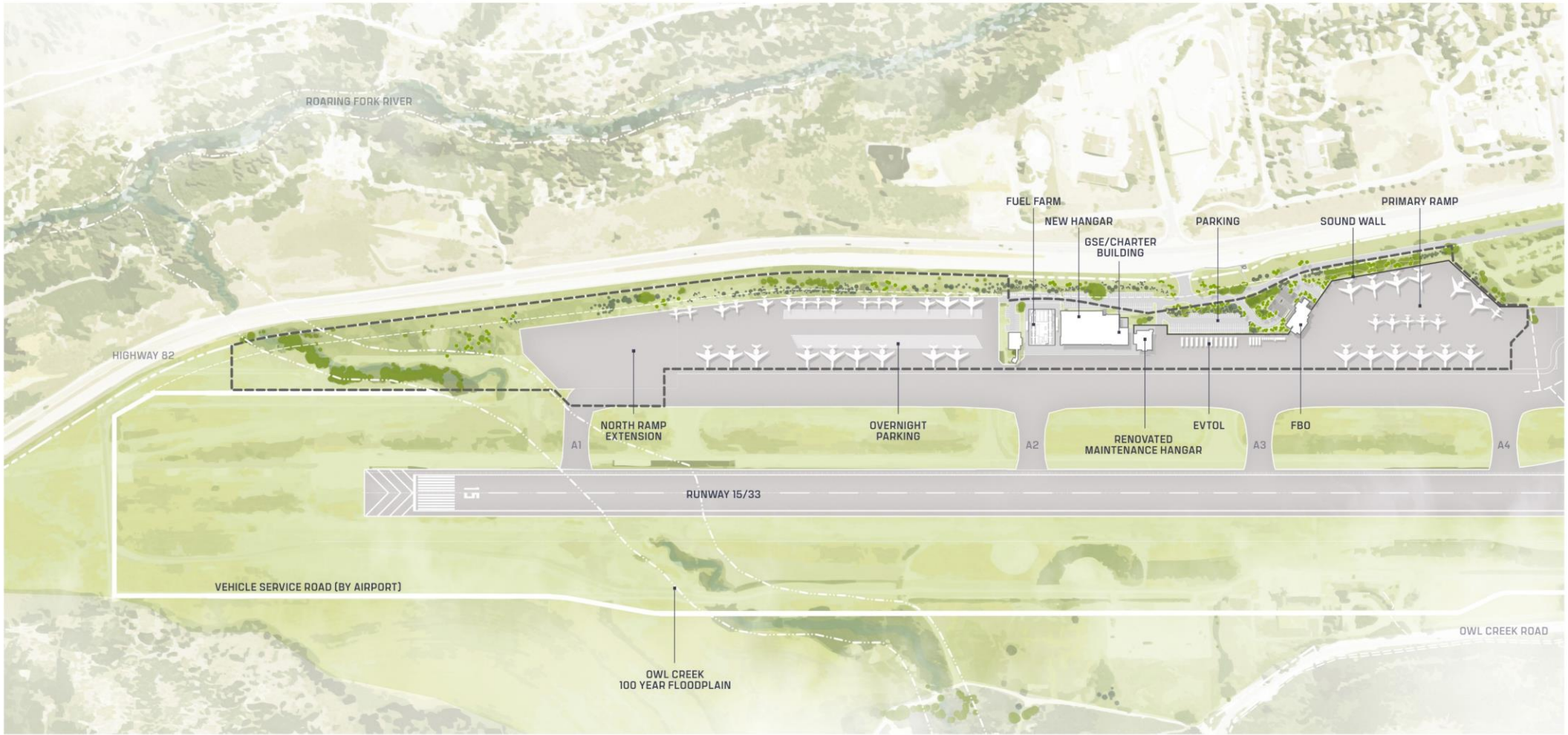
Efficiency – An Airport That Works Well

Preserve High Quality of Life

Convenient & Easy Ground Transportation

ASPEN/PITKIN COUNTY AIRPORT

ATLANTIC



TECTONIC MANAGEMENT GROUP, INC

DESIGNWORKSHOP

CCY

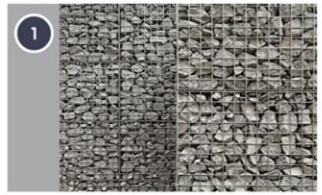
1" = 400'

Site Plan

ASPEN/PITKIN COUNTY AIRPORT

ATLANTIC

Building	Area	Height	Stories
Existing FBO	7,396 SF	26′-0″	2
New FBO	10,173 SF	22′-0″	1



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CCY

FBO Elevations

ASE Information

ASE Frequent Flyer Updates

- Learn more at aspenairport.com/modernization
- Sign up for the ASE Newsletter and the Frequent Flyer Updates
- Contact the team: ASEinfo@aspenairport.com

Questions and Answers

ASPEN/PITKIN COUNTY AIRPORT

THANK YOU